# Institutional IP Policy in the Knowledge Economy

Mr. Michael Mbogoro

Head - Technology Transfer Section



**IP for Innovators Department** 

**IP for Ecosystems Sector** 

#### WORLD INTELLECTUAL PROPERTY ORGANIZATION



#### The rise of the Knowledge Economy – Tangible to intangible

- Knowledge and ideas now drive economic and social value
- Research institutions are key national innovation assets
- IP Policy is key to unlocking impact

"In 1975, 17% of S&P500 company value was intangible; in 2020, it was over 90%"

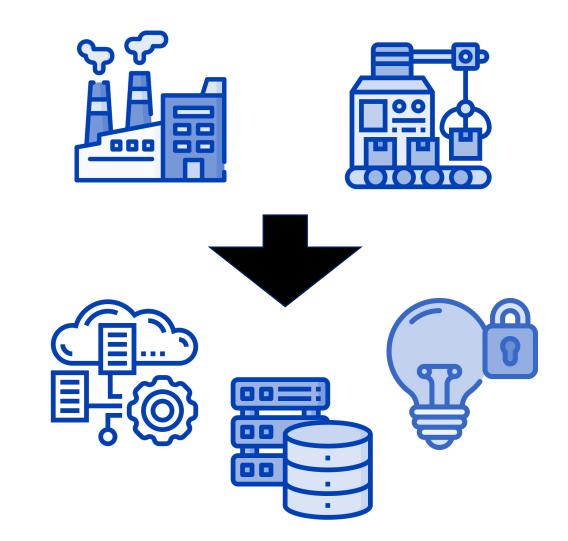


Image source: Flaticon

#### High expectations on Public Research Institutions

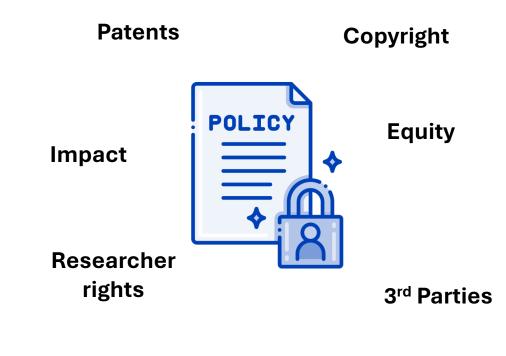
- More expected from research institutions than ever before
- Rising demand for measurable outputs and impact
- Partnerships carry reputational and legal risk without clear policy

#### Outputs | Accountability | Impact



### **Defining Institutional IP Policy**

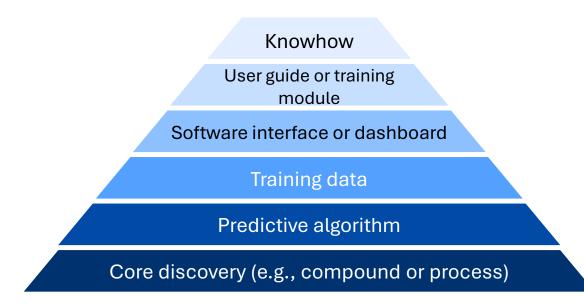
- Defines ownership, responsibilities, and rights over research outputs
- Clarifies benefit-sharing, disclosure, and use of thirdparty IP
- Sets the rules for partnerships, spinouts, and publishing
- Reduces risk and enables aligned decision-making



Publications

#### Modern Research Outputs: Why IP Policy Must Evolve

- Research now produces multi-layered, hybrid
  outputs
- Includes software, data, interfaces, and creative works
- Different components are governed by different IP rules
- Policy must address integration as well as protection



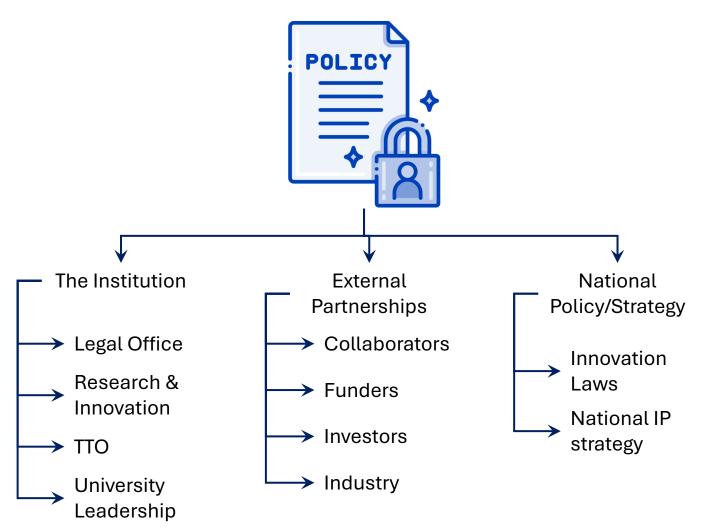
#### **Complexity Requires Clarity**

- Multi-component outputs introduce legal and procedural complexity
- Contributors vary across assets , not always the same inventors or authors
- Licensing and benefit-sharing must adapt to reflect layered structures



#### **IP Policy as a Strategic Asset**

- Aligns internal systems and roles
- Enables confident, ethical external engagement
- Connects institutional goals with national innovation priorities



### **Building a fit-for-purpose IP policy**

- Clarifies ownership and rights to IP
- Defines disclosure and assessment procedures
- Mechanisms for protection and commercialisation
- Addresses benefit-sharing, and third-party use
- Outlines institutional roles and conflict of interest rules



## Stakeholder Alignment in Practice – One policy, Many users

- Researchers and students need guidance and protection
- TTOs and legal teams require clear mandates
- Partners seek consistent, fair terms
- Institutional leadership needs alignment across functions

Image source: Eugenio Cuppone from pixabay

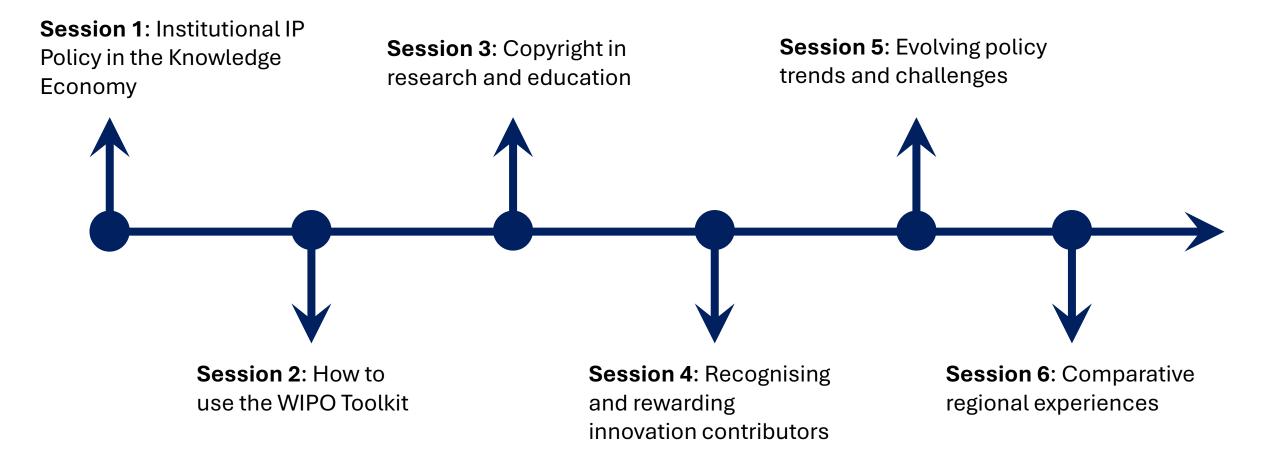


#### WIPO's Role and Institutional Support Tools

- Step-by-step toolkit with templates and guidance
- National model policies adaptable to local law
- Global database of real institutional policies
- Capacity-building and mentoring support



### What Comes Next – Deeper dive into IP policy practice



#### Looking Inward, Looking Ahead

Is your institution's IP policy fit for purpose?



## Q&A

techtransfer@wipo.int

